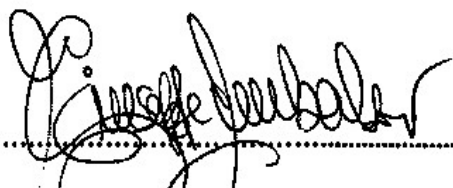




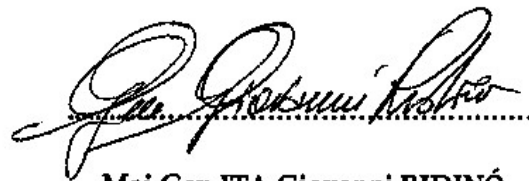
MEMORANDUM OF UNDERSTANDING
between
CONFEDERATION INTERALLIEE DES OFFICIERS DE
RESERVE
and
NATIONAL RESERVE FORCES COMMITTEE

1. This Memorandum describes the relationship and channels of communication between the "National Reserve Forces Committee" (NRFC) and the "Confédération Interalliée des Officiers de Réserve" (CIOR). It replaces the Memorandum of Understanding signed by the President of CIOR and the Chairman of NRFC in February 1998.
2. The CIOR is an independent Confederation of National Reserve Officers' Associations of Nations signatory to the North Atlantic Treaty. It establishes its own status, role and procedures. CIOR is recognised by NATO under MC 248/1 with the objective of sustaining a high level of Reservist Officers commitment to the Alliance.
3. The NRFC is composed of the national officials responsible for the Reserve Forces of the Nations signatory to the North Atlantic Treaty. It serves both formally, as a recognised NATO Committee under MC 392 to provide policy advice on reserve issues to the Military Committee, and informally, as a forum for the discussion of matters of mutual benefit in the fields of reserve forces and reserve personnel. The NRFC provides appropriate advice and support to CIOR to assist in its activities in support of Alliance goals and advises the MC in accordance with current NATO protocol documents.
4. The NRFC and CIOR share a common interest in securing the quality of Reserve Forces in compliance with national policy on reserves.
5. The work of each organisation, within their respective roles in support of NATO, should be complementary and conducted in a spirit of partnership, particularly where their requirements converge, concerning in particular the following objectives:
 - improving NATO's understanding of CIOR goals and activities
 - increasing co-operation between NATO and the CIOR
 - contributing to improving the knowledge of NATO Authorities about National Reserve Forces and the role of Reserve Forces
 - utilising CIOR knowledge of reserve affairs within each member Nation.

6. The NRFC will provide guidance (winter and summer meetings) on common NATO Reserve Forces issues that could be studied by CIOR. If these issues are taken into consideration by CIOR the results of such studies will be presented at the following joint meeting with NRFC, and where appropriate these findings will be incorporated into NRFC reports to the Military Committee (MC). CIOR will continue to brief NATO Authorities in accordance with MC 248/1. NRFC will encourage member nations to fund and support initiatives undertaken by CIOR on behalf of NRFC. CIOR may forward initiatives to NRFC that require funding or other support. If appropriate NRFC will recommend national support.
7. The CIOR and NRFC should meet according to their own requirements. To facilitate co-ordination and co-operation, it will be appropriate, whenever possible, to hold meetings at the same time and location. Both organisations are independent in respect of their individual internal arrangements, including the composition of Delegations and selection of their leaders. The Chairmanship of NRFC and the Presidency of CIOR should be held simultaneously by the same Nation for a period of 2 years. CIOR and NRFC meetings should be kept to a minimum level of resources and manpower. Whenever appropriate and possible, it is desirable to use military facilities, both for accommodation and competition.
8. National representatives to NRFC and national representatives to CIOR will endeavour to inform each other on matters of mutual interest and, in particular, prior to meetings of the NRFC and the CIOR.
9. A further flow of information should be achieved through meetings between NRFC and CIOR during the winter meetings and summer congresses.
10. The President of the CIOR and the Chairman of the NRFC should participate in discussions in preparation for meetings and in sharing the results of those meetings. Representatives from the NRFC and CIOR will meet at least once each year to co-ordinate and plan, on matters of mutual interest, a common way ahead. This will ensure the maximisation of the expertise and contributions of both organisations.
11. CIOR will consult with NRFC and decide the themes of the Young Reserve Officers Workshop (YROW) programme. Provided NRFC agrees with the themes chosen, NRFC will encourage national support and funding.


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LtCdr ITN (R) Giuseppe Filippo IMBALZANO
PRESIDENT of CIOR

signed in Maastricht on 24th July 2003


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Maj Gen ITA Giovanni RIDINÓ
CHAIRMAN of NRFC

signed in Maastricht on 24th July 2003